

# WE ARE ALL BORN AMAZING.



## **MISSION**

We champion the health needs of children and families. We are committed to improving children's health by providing the highest-quality, family-centered care, advanced through research and education.

## **VISION**

To be every family's essential partner in raising healthier children.

## **OUR VALUES**

These values guide the way we engage with each other, our patients and our communities:

**KIDS FIRST.** We're inspired by children – we channel their optimism, resiliency, courage and curiosity into everything we do.

LISTEN, REALLY LISTEN. Each person has a story to tell. We listen with compassion, ask meaningful questions and build relationships with individuals and communities.

**OWN OUTCOMES.** We are **200**% accountable for providing extraordinary service. Tireless in our pursuit of excellence, we never stop learning or improving.

JOIN TOGETHER. We are all caregivers. And, we are stronger when teamed with our patients, families, community and one another. Super teams trump superheroes.

**BE REMARKABLE.** We are innovators, reimagining health care and going beyond what's expected. After all, kids are counting on us.

We are in an unprecedented time in health care locally, regionally and nationally, and support from our community is more important than ever. Over the past year, we have seen great change as an organization and in the health care industry.

Through this change, Children's Minnesota continues to be a thought leader for kids and kids' health. I'm privileged to be the new CEO of such a strong and promising health care system as we work to advance Children's vision of being every family's essential partner in raising healthier children.

In 2017, we cared for 135,672\* individual patients from the five-state region. We helped our community manage and contain the state's largest measles outbreak in nearly three decades and worked tirelessly to give kids a voice throughout the changing landscape of health care reform. Generous gifts allowed us to make tremendous advances in open fetal surgery through our Midwest Fetal Care Center and helped us launch Children's Minnesota Community Connect — a care model designed to help us begin proactively addressing the socioeconomic determinants of health in the diverse communities we serve. We are deeply grateful for our community of supporters who stand alongside us in your commitment to improving care and advocating for kids' health.

In this spirit, we have an opportunity and obligation to do better for kids. As we look forward, we are focused on exploring partnership opportunities with other institutions that will propel us to the next level across all pillars of our mission — clinical care, research, education and advocacy. This goal will help us create a more seamless, coordinated care experience for families, provide resources to advance academic research and innovations in care, and expand our reach to become a nationally-recognized, world-class pediatric facility.

Thank you for your commitment to providing the very best care for kids and families in this community. Your ongoing support is essential to moving Children's Minnesota forward in our transformative vision for the future.

With gratitude,

Marc Gorelick

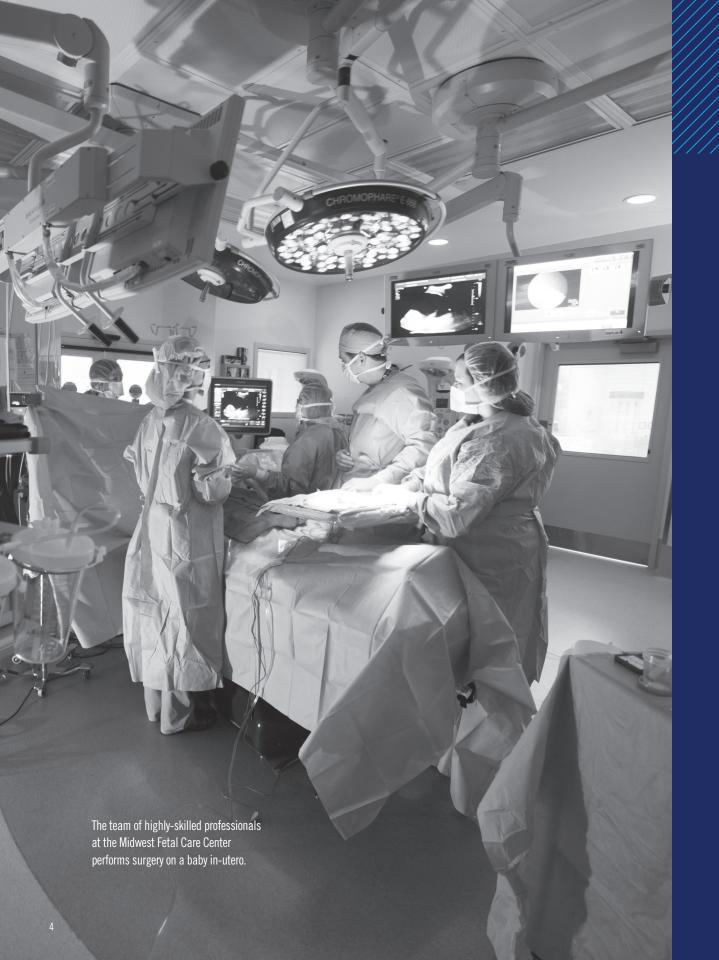
Marc Gorelick, MD

President and Chief Executive Officer

Children's Minnesota

P.S. To be further inspired by the great things happening at Children's because of people like you, check out our full annual report and donor listings at **childrensMN.org/AnnualReport**.

<sup>\*</sup>Doesn't include primary care patients.



# ONE IN A MILLION: BABY KORA DEFIES THE ODDS TO OVERCOME RARE TUMOR

At Children's Minnesota, we care for the most amazing people on earth — sometimes before we even get to meet them. That was the case with Kora Kellner, one of the only babies in history to survive a fetal intervention for an extremely rare tumor on the heart.

Parents Ben and Alysha came to the Midwest Fetal Care Center — a collaboration of Children's and Allina Health — in July 2017 after a routine ultrasound revealed the tumor (a pericardial teratoma) on the 19-week-old fetus. Fewer than one in a million babies develop such tumors, they learned, and it's often fatal. But Dr. Joseph Lillegard, a pediatric surgeon and leader of the open fetal surgery program at the Midwest Fetal Care Center, gave them hope: an in-utero surgery to resect the tumor — a surgery that's only been attempted a handful of times — might give their daughter a fighting chance.

At 26 weeks' gestation, Dr. Lillegard and Children's cardiovascular surgeon Dr. Francis Moga performed the fetal surgery along with a team of specialists in maternal fetal medicine, pediatric surgery, anesthesiology and cardiology. The surgeons removed about 90% of the tumor.

After surgery, Kora continued to gestate until delivery via C-section at 35 weeks. Although premature, Kora (whose name derives from *corazón*, which means "heart" in Spanish) entered the world weighing a healthy 6 pounds, 4 ounces. She spent 42 days at Children's Minnesota in the Neonatal Intensive Care Unit and Cardiovascular Care Center, undergoing an additional open heart surgery to remove what remained of the tumor.

Today, Kora is officially tumor-free, healthy and living at home full-time with her parents. Her amazing story is a testament to the power of transformational giving: our philanthropic community is making the future brighter for moms and babies.



# IN THIS TOGETHER: WHAT IT MEANS TO DELIVER PATIENT-AND-FAMILY-CENTERED CARE

We see amazing every day. So we're used to being in a hospital. But most families aren't — and that experience can be one of the hardest things they go through. That's why we believe in a patient-and-family-centered approach to care, one that's as much about emotional support as it is physical healing.

For Bill and Jodie Shields, who'd been parents for just a few hours when they first came to Children's, that kind of care was a source of great comfort. When their first child, Parker, was born with a subcranial hematoma, they were terrified. But as their newborn was taken to the NICU, the parents met with a calm, confident neonatologist who gave them some peace of mind: they were all going to be OK.

"This was extraordinary for a scared new dad who had absolutely no idea what was going on," says Bill.

Two years later the Shields welcomed their second son, Charlie, who was born with a complex congenital heart defect. In his first three years of life, Charlie had several surgeries, along with countless procedures, tests and visits to nearly a dozen specialists. "On some of the hardest days of our entire lives, our care team was there to heal us," Bill remembers. "We may be just another family, and we know that Children's sees hundreds of families a day, but they did miracles for us and for our kids."

Today the Shields children are healthy. Their grateful parents support other families at Children's through fundraising as part of Team Superstars and Walk for Amazing, among other donations. Their giving enables us to deliver a level of care that honors parents and families as the constant in the child's life — and their biggest supporters.

The way we see it: when it comes to caring for the most amazing people on earth, we're all in this together.

#### GIVE TO KIDS DAY HELPS FAMILIES COPE WITH HOSPITAL STAYS

When your child's in the hospital, little things mean a lot. With Give to Kids Day, a series of one-day, online fundraising campaigns, we highlighted the need for those little things meal vouchers, transportation, parking. In September we raised \$5,282 — enough to provide 812 meals — and in December our giving community went above and beyond to surpass the fundraising goal of \$6,000, donating more than \$14,000 to provide transportation and parking vouchers for patient families.

#### MARVIN WINDOWS AND DOORS CEO RACES FOR CHILDREN'S

Paul Marvin may be the CEO of one of Minnesota's oldest companies, but to his six kids, he's simply Dad. When daughter Mary Kate was just three months old and facing open heart surgery to repair a faulty valve, Paul and his wife Maureen had their first of many experiences at Children's, a place he calls a "resource, a refuge and a source of inspiration." Seven years later, Mary Kate is healthy and Paul is deeply involved in supporting Children's as a member of the board of directors, a strong supporter of Star Gala and a fundraising powerhouse on Team Superstars, our program for amateur athletes who compete in races while raising money. Running in his first-ever marathon last year, Paul also recruited 20 other runners, most of them employees of Marvin Windows and Doors. Together, Team Marvin raised over \$110,000 for Children's.

#### FOR WALMAN OPTICAL. GIVING IS A TEAM EFFORT

Marty Bassett, CEO and president of the Walman Optical Company, is a champion for kids' health both as a Children's Minnesota board member and as the driving force behind his company's corporate giving and engagement efforts. Employees of Walman frequently provide meals for families through the Cooks for Kids program at the Ronald McDonald House at Children's Minnesota St. Paul Hospital, where they also host arts and crafts activities for patients. Among their many donations to Children's (totaling more than \$600,000), the team at Walman has helped fund pediatric critical care transport, rooms in The Mother Baby Center and the dining room in the Ronald McDonald House at Children's St. Paul.

"We recognize the importance of Children's Minnesota in the lives of our employees, their children and the community. We're more than happy to raise money for the organization, in part because it gives our team the opportunity to be together, away from the office, and engage directly with patients and families. There's no better way for our employees to see up close the impact of our charitable giving.

## **GIVING SNAPSHOT**



1,405 BOOKS

promote parent bonding and brain development

3,692

children utilized the

SIBLING PLAY AREA

36,535 Child Life visits

19,000+ meals through

**MEAL VOUCHERS** 

2,000+

experienced

**HEALING ARTS PROGRAMMING** 

were sent home with families experiencing food insecurity

patients and families

5,600+ **PARKING VOUCHERS** 

2,400+ TAXI FARES

42,813 **FAMILY RESOURCE** 

CENTER

**1,917** hours volunteered

dog teams

quinea pig team



## 2017 FACTS ABOUT CHILDREN'S MINNESOTA

**52,809**Hours of volunteer service

464,515

941,248



92,980
Emergency department visits

**7,514** 

Volunteers



135,672\*

Patients cared for at Children's from the five-state region.

These patients represented 100% of MN counties and 57% of the counties in WI, IA, ND and SD.

Surgical procedures	26,565
Research programs	474
Inpatient pharmacy doses dispensed	
Interpretive services total encounters	
Triage visits, Children's Health Network (CHN)	
Radiology procedures	
Clinical trials	
Total staffed beds	
Child Life encounters	
Total employees	F 400
Families as Partners volunteers	
Home care visits	

\*Doesn't include primary care patients.

3,562

Hours of service donated by Families as Partners volunteers

464,672
TOTAL OUTPATIENT CLINIC VISITS

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Primary care clinic visits

271,946

Specialty clinic visits

106,604

Rehabilitation clinic visits

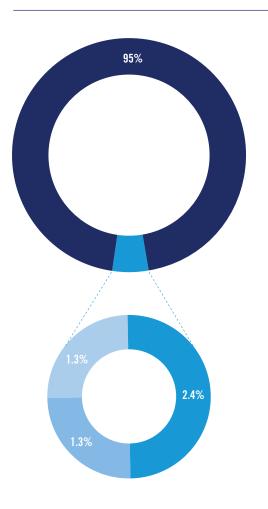
86,122



Spanish, Somali and Hmong

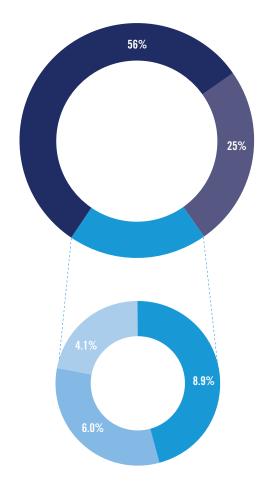
#### **RESULTS OF OPERATION**

#### **SOURCES OF REVENUE**



	In millions
Patient care reimbursement	\$843.8
Other operations	\$23.4
Grants for education and research	\$14.9
Philanthropic support of programs	\$13.3
Total	\$895.4

#### **USES OF REVENUE**



labor cost	In millions
Labor cost	\$509.6
Professional fees, purchased services, supplies and facilities cost	\$227.2
State taxes and other expenses	\$77.1
Capital costs (depreciation and interest	\$55.5
Provision for renovation, equipment and new programs*	\$26.0
Total	\$895.4

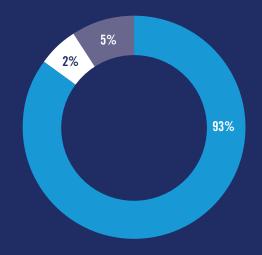
<sup>\*</sup>Provision for renovation, equipment and new programs represents the amount associated with operating income.

This amount excludes investment gains.

### CHILDREN'S MINNESOTA FUNDRAISING RESULTS

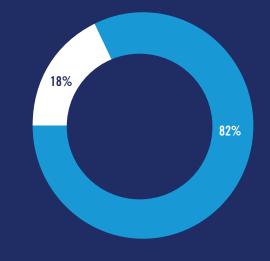
#### CONTRIBUTIONS

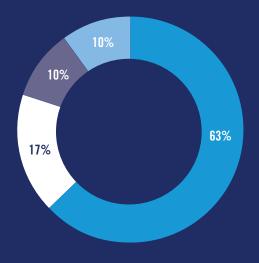
	In millions
Program support*	\$20.0
Prior year provisions	\$0.5
Capital support*	\$1.0
Total	\$21.5



#### **USES OF CONTRIBUTIONS**

	In millions
Program services — operations**	\$17.7
Program services — capital**	\$3.8
Total	\$21.5





#### PROGRAM SUPPORT

Pediatric care and clinical excellence	63%
Family support	17%
Education and research	10%
Community outreach	10%

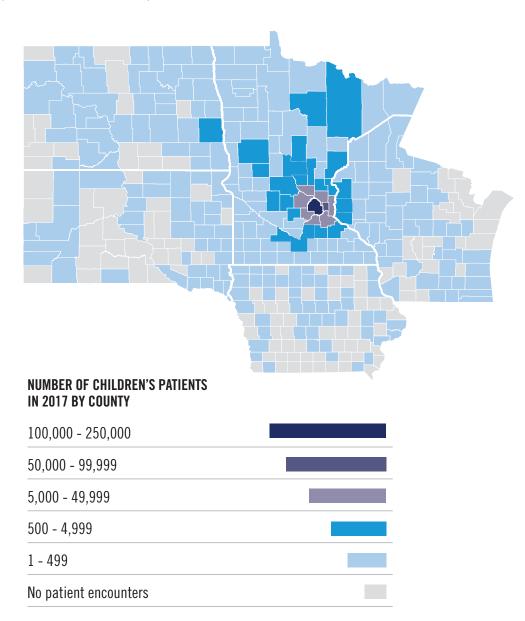
<sup>\*</sup>Reported as net revenue on the Foundation's financial statement.

<sup>\*\*</sup>Released \$1.0 million from prior year contributions.

#### CHILDREN'S MINNESOTA FIVE-STATE REGION

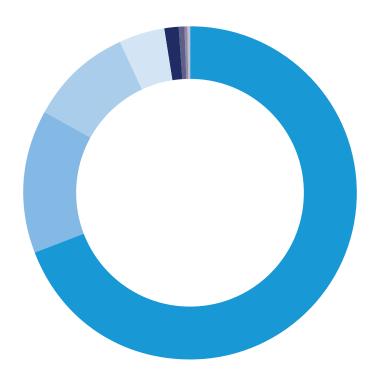
#### INDIVIDUAL PATIENT ENCOUNTERS\* BY COUNTY

In 2017, Children's cared for 135,672\*\* individual patients from the five-state region. These patients represented 100 percent of MN counties and 57 percent of the counties in WI, IA, ND and SD.



#### **CONTRIBUTIONS TO COMMUNITY BENEFIT**

As a not-for-profit pediatric health care provider, Children's Minnesota provides a broad spectrum of benefits to the communities we serve. These funds account for a measurable portion of Children's cost and help promote healthy lifestyles, community development, health education and affordable access to care. In 2016\*, Children's invested \$119 million in community benefit activities to improve the health and well-being of children in our service area.



Unreimbursed costs of serving Medicaid patients	In millions \$82.0
Charitable patient care	\$0.9
Community health improvement services	\$11.0
Health professions education	\$4.7
Subsidized health programs	\$20.1
Research	\$1.0
Contributions to community groups	\$0.1
Community building	\$0.1
Total community benefit	\$119.9

<sup>\*2017</sup> numbers will be reported in the 2018 annual report.

<sup>\*</sup>Patients are counted once, even if they visited Children's multiple times at different facilities. Data includes all inpatient and outpatient encounters for all facilities.

<sup>\*\*</sup>Doesn't include primary care patients.

# **CIRCLE OF CARE**

Children's Circle of Care includes individuals, couples and family foundations who made gifts totaling \$10,000 or more in 2017. Royal Circle members have given \$1 million or more since 1995. Children's recognizes their commitment to supporting excellence and better outcomes in pediatric health care. To learn more about Circle of Care, visit childrensMN.org/circleofcare.



Anonymous (1)

Anonymous (3)

The Afremov Family

Drs. Hossein Aliabadi and Mumtaz Kazim

Matthew Ames

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★ Lee and Penny Anderson

The Looe Baker III Family

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Russell and Trish Becker

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Drs. Michael and Ellen Bendel-Stenzel

Craig Bentdahl

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★ Gary and Kathy Blackford

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Christina and Dustin Boyd

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Carmen and Jim Campbell - The Campbell Foundation

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Elizabeth Driscoll

Dan and Janet Dryer

Martha Dugan

Chad and Jill Dunkley

John and Helen Eidem

Steven Eilertson and Cynthia Huntington

★ Mark Evenstad

★ Shannon Evenstad

Brenda and Rich Farrell

Family of Dr. Kenneth Bruce Fehr

David E. Feinberg

Phillip and Jeanne Foussard

Rose Francis Foundation

Gregory and Julie Frandsen

Gregory and Marissa Frankenfield

Steve and Tana Gerster

Scott and Jennifer Gill

Roxanne Gleason

Leonard and Dorothy Gloeb

Dr. Angela Kade Goepferd

\* The Goven Family

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Chad Greenway's Lead the Way Foundation

Dr. John Gulon

Lillian and Andrea Hall Scarpa

Michael and Diana Hanline

Michael and Shelly Hanson

The Harper Family Foundation

Kevin and Polly Hart

Helen\* and Leo\* Hauser

Cheryl Herout

Steve and Deb Hockett

★ John\* and Dolores\* Holl

Steven and Paula Hoyt

Stanley and Karen Hubbard

David and Allison Iverson

Phillip and Sherry Jaffe

William and Amy Jeatran

Joel and Mary Lee Jennings

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Roz and Mary Johnson

Genevieve Katkov

Scott and Ruth Kauls

Drs. Phillip and Mary Beth Kibort

reter J. King Family Foundation

Shannon and Jennifer King

Janice Kispert

Bryan and Agnes Koehn

Drs. Philip and Patricia Kohls

Wesley and Mary Kate Laseski

Rick and Anita Leggott

Laurence and Jean LeJeune

\* Sidney Lippman\*

Christopher Lorsung and Jandeen Boone

Thomas and Theresa Lydon

Samuel and JoAnn Mairs

Paul and Maureen Marvin

Charles and Tara Maxwell

Thomas and Megan McGough

\* The McNeely Foundation

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Dr. Yoav Messinger and Dr. Julia Steinberger

Douglas and Martha Miller

Steve Mitchell

Scott and Dede Montgomery

John and Susan Morrison

Jeffrey and Jacqueline Mudge

John and Cathy Muggee

John and Melonie Mulligan

Sharon Murphy Garber

Richard Murphy

**Nelson Family Foundation** 

★ Dr. Glen D. Nelson\* and Marilyn Carlson Nelson

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Gerard and Melissa O'Halloran

Dr. David and Kristine Overman

Jack and Karen Pagel

Theresa Pesch and Dean Hilgers

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Benno and Gertrude Wolff

\* Jonathan and Mary Wood

Dr. Gregory Wright and Linda Halperin Wright

★ Michael and Judith Wright

Michael and Lori Yates

\* Royal Circle

\*In remembrance

# **CUMULATIVE LIFETIME GIVING**

A dedicated group of donors have pledged or made outright gifts totaling \$100,000 or more from January 1, 1995 through December 31, 2017. Children's is grateful for these philanthropic leaders and their significant impact for more than two decades.



#### \$5,000,000 - \$20,000,000+

Fred C. and Katherine B. Andersen Foundation

Best Buy Company, Inc.

Children's Association - Minneapolis

Children's Hospital Association

Kohl's Department Stores

Edward J. Phillips Family Foundation

Leslye Phillips Family Foundation

Patrick and Ann Ryan

UnitedHealth Group

#### \$1,000,000 - \$4,999,999

Anonymous (1)

The Afremov Family

Lee and Penny Anderson

APi Group, Inc.

Raymond and Mary Lou Barton

Glen and Harold Bend Foundation

Karen and George Benz

Gary and Kathy Blackford

Charles and Marni Bond

C.H. Robinson Worldwide, Inc.

Albert W. Cherne Foundation

Children's Minnesota Professional Staff

Michael and Ann Ciresi

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Shannon Evenstad

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John\* and Dolores\* Holl

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The Theodora H. Lang Charitable Trust

Sidney Lippman\*

The McNeely Foundation

Minnesota Department of Health

National Childhood Cancer Foundation

Neighborhood Health Care Network

Dr. Glen D. Nelson\* and Marilyn Carlson Nelson

Pediatric Surgical Associates Ltd.

The Phileona Foundation

The Pohlad Family Foundation

Walter Reeve Ramsey Charitable Trust

Horst Rechelbacher Foundation

Ryan Companies US, Inc.

Colleen and Jim\* Ryan and Family

The Richard M. Schulze Family Foundation

Sit Investment Associates, Inc.

Teammates for Kids Foundation

U.S. Department of Justice

Whitebox Advisors, LLC

Jonathan and Mary Wood

Michael and Judith Wright

#### \$500,000 - \$999,999

Anonymous (2)

Abbott Foundation

Hugh J. Andersen Foundation

Winifred Bean\*

Bergren Family Foundation

F.R. Bigelow Foundation

Barry and Joni Butzow

Martin\* and Esther\* Capp

The Children's Heart Clinic, P.A.

Claudia Cohn

Mark Cohn

Community Health Charities - Minnesota

**Edwards Memorial Trust** 

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Leo\* and Helen\* Hauser

Ebba Hoffman\*

John and Marna\* Holman

The Lynn Johnson Family Foundation

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The Theodora H. Lang Charitable Trust

Dr. Stanley and Suzanne Leonard

Marsh & McLennan Agency, LLC

McGough Construction

Thomas and Megan McGough

Minnesota Community Foundation

Minnesota Wild Foundation

E. M. Pearson Foundation

Peregrine Capital Management, LLC

Addison and Cynthia Piper

Prime Therapeutics

Robins, Kaplan, Miller & Ciresi Foundation For Children

Colin Smith and Wendy Lovell Smith

St. Baldrick's Foundation

**Target Corporation** 

University of Minnesota

Walman Optical Company

The Wasie Foundation

#### \$250,000 - \$499,999

Anonymous (2)

3M Foundation

Abbott

Patricia Comeford Adams and Clarke Adams

Raymond and Karen\* Ames

Katherine B. Andersen Fund of The Saint Paul Foundation

The Looe Baker III Family

Dr. John and Barbara Balfanz

J. Hayes Batson and Dr. Alicia Kunin-Batson

Ronald and Gay Baukol Eunice E. Bauman\*

Russell and Trish Becker

**BeEvents** 

**Boston Scientific Foundation** 

Carmen and Jim Campbell - The Campbell Foundation

Caribou Coffee Co., Inc.

Challenge for Children's and Minnesota Pro Paintball

Estate of Karen Lee Clark CoBank Farm Credit Leasing

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Lawrence and Linda Wilford

#### **CUMULATIVE LIFETIME GIVING CONTINUED**

#### \$100,000 - \$249,999

Anonymous (5)

Abbott

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Allina Health Karen Ames\*

Andersen Corporate Foundation

Peter and Sally Anson Athwin Foundation Audi Minneapolis Baker Foundation

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Barnes and Noble Booksellers Maplewood

Allison and James Barosko Martin and Katherine Bassett

Eva M. Beining\*

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Carlson Family Foundation
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Centro Clinic

Jay\* and Gloria Chadima The Charlson Foundation Children's Miracle Network

Child's Play Ciceron

City of Minneapolis Karen Clark\*

Clear Channel Outdoor

CoBank

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David and Vanessa Dayton

Scott Dayton

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Emerson Process Management Erik's Tournament for the Heart Boomer Esiason Foundation Phillip and Jeanne Foussard Gregory and Julie Frandsen Gregory and Marissa Frankenfield

Grace Franklin\*

C. Louis and Patricia Frey

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David and Rosemary Good Gray Plant Mooty Foundation

Chad Greenway's Lead the Way Foundation

Michael and Diana Hanline Hansen Family Foundation Trust

J. Elmer and Esther Hansman Charitable Trust

The Harper Family Foundation

Kevin and Polly Hart

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Hubbard Broadcasting Foundation Stanley and Karen Hubbard Hunt Electric Corporation Hyundai Motor America

Dr. Slavko and Flizabeth Ivankovic

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Darren and Terry Jackson

Kathryn V. Johnson Charitable Trust

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Ramon J. Kral\*
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Wesley and Mary Kate Laseski
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Life Time Fitness White Bear Lake

Margaret Lipinski
M & M Mortgage, LLC
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Dr. Mark and Nancy Mammel
Paul and Maureen Marvin
The Joe Mauer Foundation
McCarthy Bjorklund Foundation

Emily McNamara
John\* and Lois\* McNutt
Mercantile Trust

Dr. Yoav Messinger and Dr. Julia Steinberger

Milestone AV Technologies Minneapolis Jewish Federation Minnesota Epilepsy Group, P.A. Minnesota Timberwolves Minnesota Twins

Minnesota Vikings Minnesota Wild Hockey Club

mono

Morrie's Automotive Group Mortenson Construction The Mosaic Company Joseph and Mary Mulvehill National Children's Alliance

Brayton D. & Rudolph O. Naused Charitable Trusts

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North Suburban Youth Health Clinic, Inc.

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Paul's Pals Amy Pearson\*

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Ronald and MaryAnn Peterson

Dr. Joseph Petronio Karin Phillips

The Jay and Rose Phillips Family Foundation

Pine Tree Apple Orchard PPD Pharmaco, Inc. Stephen Pratt Regis Corporation Sara and Peter Ribbens Rice Family Foundation

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Paul and Sue Rosenau
Cynthia Rosenblatt Ross
Irene\* and Vernon\* Roufs
Drs. Krishna M. and Kusum Saxi

Drs. Krishna M. and Kusum Saxena
Dr. David and Lori Schmeling
Edward Schonbohm\*
Carl and Mary Schroeder
SeaChange Print Innovations

Randy Shaver Cancer Research & Community Fund

Mark and Eunice Shields Dr. James and Joyce Sidman Andrew David Sit Foundation

Janet Smith Snip, Inc.

Special School District No. 1 Starkey Hearing Technologies, Inc. Stinson Leonard Street Foundation Joseph and Carol Stoebner

The Sunshine Foundation of Minnesota

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